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August 17, 2026

Via Electronic Mail

Mr. Scott DeRoche
Executive Director
HealthTrust, Inc.
25 Triangle Park Drive
Concord, NH 03302

Re: HealthTrust Incurred but Not Paid Claim Reserves as of June 30, 2026

Dear Scott:

As requested, we have developed the incurred but not paid (IBNP) claim reserves for HealthTrust as of June 30, 2026. These reserves are for claims incurred prior to June 30, 2026 that are not yet paid as of that date.

Results

Our estimates of the June 30, 2026 claim reserves for medical (excluding prescription drugs), dental, and short-term disability are summarized below. We believe that these amounts make a good and sufficient provision, in the aggregate, for all unpaid claims.

June 30, 2026 IBNP Claim Reserves

1. Reserve for claims	
a. Medical (excl. prescription drugs)	\$30,866,000
b. Dental	\$1,035,600
c. Short-term disability	<u>\$316,722</u>
d. Total reserve for claims	<u>\$32,218,322</u>
2. Reserve for administration	
a. Medical (excl. prescription drugs)	\$2,119,613
b. Dental	<u>\$308,988</u>
c. Total reserve for administration	<u>\$2,428,601</u>
3. Total reserve	
a. Medical (excl. prescription drugs)	\$32,985,613
b. Dental	\$1,344,588
c. Short-term disability	<u>\$316,722</u>
d. Total reserve for claims/admin	<u>\$34,646,923</u>

The June 30, 2026 medical and dental IBNP claim reserves are based on analyses of paid claims through June 30, 2026 broken down by incurred date and paid date as furnished by HealthTrust. A 10% explicit margin is included in the medical claim reserve and a 5% explicit margin is included in the dental claim reserve, for the expected outstanding amounts.

Restated Medical Claim Reserves

The restated December 31, 2025 medical IBNP claim reserve is \$26,550,000. The December 31, 2025 IBNP reserve (including margin) for medical was \$32,197,000. The restated estimate is 17.5% lower than the original reserve with margin and 9.3% below the original reserve without margin (\$29,270,000).

The restated June 30, 2025 medical IBNP claim reserve is \$26,771,000. The June 30, 2025 IBNP reserve (including margin) for medical was \$33,737,000. The restated estimate is 20.6% lower than the original reserve with margin and 12.7% below the original reserve without margin (\$30,670,000).

Methodology

The IBNP reserves were calculated using the “claim runout” method which examines past claims payment patterns and determines the portion of claims incurred during a month that are paid within specific time periods. For recent months, when paid claims data is too sparse to develop estimated incurred claims, we use trend assumptions and average claims per member projections to develop incurred claims. The claim reserves were calculated as estimated incurred claims through June 30, 2026, minus claims paid through June 30, 2026.

We estimate the reserve for STD to be the amount of premium received for May and June 2026, as reported by HealthTrust.

The reserve for administration covers the cost of administering unreported claims. The termination provisions in HealthTrust's contracts with Anthem and Delta Dental require payment of two months of administrative fees upon contract termination. Therefore, the reserve is equal to two months of medical and dental administrative fees based on the respective June 2026 contracts.

Data Reliance

We relied upon the membership, claims data, and premiums provided in the following files:

- *Anthem HealthTrust Financial Lag 2026-07-31 Exhibit.xlsx* - Medical claim triangles and monthly membership
- *Delta - HEALTHTRUST INC Financial Lag 2026-07-31.xlsx* - Dental claim triangle and monthly membership
- *HealthTrust Capital Analysis as of 6.30.26 for Milliman.xlsx* - STD premiums, and medical and dental administrative fees

HealthTrust staff estimate the claim reserve for prescription drugs paid through Caremark.

Caveats, Limitations, and Qualifications

Milliman has developed certain models to estimate the values included in this report. The intent of the models is to estimate HealthTrust's IBNP claim reserve amount as of June 30, 2026. We have reviewed the models, including their inputs, calculations, and outputs for consistency, reasonableness, and appropriateness for their intended purpose and in compliance with generally accepted actuarial practice and relevant actuarial standards of practice (ASOPs).

The models rely on data and information as input to the models. We have relied upon certain data and information provided by HealthTrust for this purpose and accepted it without audit. HealthTrust staff estimates the claim reserve for prescription drugs paid through Caremark. To the extent that the underlying data or information is inaccurate or incomplete, our assessment may likewise be inaccurate or incomplete.

It should be emphasized that the claim reserve estimates shown in this letter are estimates based upon certain assumptions. Actual experience may differ from these assumptions. To the extent that actual experience differs, the resulting claim reserves would be different from what is presented in this letter. The exact liability can only be determined after a significant passage of time permits the filing and payment of outstanding claims.

This letter is prepared solely for the internal business use of HealthTrust, Inc. for the purpose of monitoring mid-year changes in projected IBNP reserves. The reserve estimates stated in this letter may not be appropriate for other purposes. Our work may not be provided to third parties without our prior written consent. Milliman does not intend to benefit any third-party recipient of its work product, even if we consent to the release of the work product to such third party.

Eric A. Buzby is a Consulting Actuary with Milliman. He is a member of the American Academy of Actuaries and meets the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion contained herein.



Mr. Scott DeRoche
August 17, 2026
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Please let us know if you have any questions.

Sincerely,

A handwritten signature in black ink that reads "Eric A. Buzby". The signature is fluid and cursive, with the first name "Eric" being the most prominent.

Eric A. Buzby, FSA, MAAA
Senior Consulting Actuary

CC: Kathleen Fox, HealthTrust
Allie Aird, Milliman
Aum Mundhe, Milliman

Exhibit I
HealthTrust
Reserve for Medical (excl. Rx) Claims as of June 30, 2026

(A)	(B)	(C)	(D)	(E) = [(B)+(C)]/(D)	(F) = (D)/(A)	(G)	(H) = (D)-(B)
Incurring Month	Member Months	Cumulative Paid as of June 30, 2026	Additional Paid as of July 31, 2026	Estimated Incurred	Completion Factor	Incurring Cost per Member Month	Rolling 3 Month Cost Per Member Month Reserve (IBNP)
Jun-26	44,688	\$11,722,758	\$15,611,622	\$31,591,036	0.8653	\$706.92	\$693.56 \$19,868,278
May-26	44,748	24,723,264	2,240,108	28,834,862	0.9351	644.38	685.81 4,111,598
Apr-26	44,757	30,314,167	1,143,891	32,644,353	0.9637	729.37	673.47 2,330,186
Mar-26	44,824	29,673,640	249,242	30,644,830	0.9764	683.67	630.68 971,189
Feb-26	44,876	26,573,042	203,576	27,263,083	0.9822	607.52	617.10 690,041
Jan-26	44,863	26,493,753	105,185	26,958,391	0.9867	600.90	607.44 464,639
Dec-25	44,885	28,493,063	52,993	28,855,179	0.9893	642.87	626.19 362,115
Nov-25	44,875	25,703,422	94,817	25,961,979	0.9937	578.54	615.31 258,557
Oct-25	44,821	29,356,497	(6,869)	29,455,853	0.9964	657.19	630.06 99,356
Sep-25	44,758	27,167,556	65,352	27,313,593	0.9970	610.25	624.40 146,037
Aug-25	44,462	27,575,536	36,769	27,684,942	0.9974	622.67	622.73 109,405
Jul-25	44,474	28,394,577	19,716	28,480,374	0.9977	640.38	611.81 85,797
Jun-25	47,747	28,853,723	42,185	28,951,802	0.9981	606.36	614.34 98,079
May-25	47,874	28,201,695	31,813	28,278,917	0.9984	590.69	627.95 77,222
Apr-25	47,889	30,891,072	2,740	30,932,996	0.9987	645.93	618.50 41,924
Mar-25	47,869	30,941,262	10,912	30,982,062	0.9990	647.23	608.98 40,800
Feb-25	47,932	26,930,762	4,312	26,957,854	0.9992	562.42	595.06 27,092
Jan-25	47,953	29,578,745	5,849	29,603,081	0.9994	617.34	594.18 24,336
Dec-24	52,504	31,712,535	16,185	31,738,790	0.9997	604.50	579.37 26,255
Nov-24	52,569	29,535,265	43,026	29,582,774	0.9998	562.74	557.28 47,509
Oct-24	52,519	29,975,430	4,726	29,981,995	0.9999	570.88	544.22 6,564
Sep-24	52,558	28,286,762	1,750	28,288,706	1.0000	538.24	539.49 1,944
Aug-24	52,324	27,392,056	(2,740)	27,389,316	1.0000	523.46	547.16 (2,740)
Jul-24	52,340	29,141,595	(220)	29,141,375	1.0000	556.77	558.49 (220)
Jun-24	52,676	29,565,604	(6,320)	29,559,284	1.0000	561.15	556.78 (6,320)
May-24	52,804	29,441,608	(1,173)	29,440,435	1.0000	557.54	556.39 (1,173)
Apr-24	52,828	29,142,444	437	29,142,881	1.0000	551.66	544.41 437
Mar-24	52,902	29,622,512	943	29,623,455	1.0000	559.97	552.02 943
Feb-24	52,884	27,584,403	0	27,584,403	1.0000	521.60	540.88 0
Jan-24	52,953	30,419,196	(451)	30,418,745	1.0000	574.45	548.69 (451)
Dec-23	52,900	27,859,903	(4,739)	27,855,164	1.0000	526.56	530.28 (4,739)
Nov-23	52,837	28,797,849	0	28,797,849	1.0000	545.03	505.42 0
Oct-23	52,705	27,365,772	(191)	27,365,580	1.0000	519.22	504.83 (191)
Sep-23	52,598	23,764,344	(813)	23,763,531	1.0000	451.80	494.90 (813)
Aug-23	52,395	28,480,850	0	28,480,850	1.0000	543.58	535.28 0
Jul-23	52,386	25,642,451	0	25,642,451	1.0000	489.49	549.05 0
Jun-23	53,031	30,349,720	0	30,349,720	1.0000	572.30	548.93 0
May-23	53,052	31,016,514	(1,568)	31,014,946	1.0000	584.61	545.74 (1,568)
Apr-23	53,089	26,009,745	0	26,009,745	1.0000	489.93	513.47 0
Mar-23	53,088	29,872,298	0	29,872,298	1.0000	562.69	530.70 0
Feb-23	53,173	25,938,959	0	25,938,959	1.0000	487.82	505.61 0
Jan-23	53,243	28,837,268	0	28,837,268	1.0000	541.62	511.08 0
Dec-22	53,305	25,980,103	0	25,980,103	1.0000	487.39	484.14 0
Nov-22	53,302	26,878,155	0	26,878,155	1.0000	504.26	477.97 0
Oct-22	53,296	24,557,820	0	24,557,820	1.0000	460.78	479.24 0
Sep-22	53,297	24,989,417	0	24,989,417	1.0000	468.87	0
Aug-22	52,979	26,926,441	0	26,926,441	1.0000	508.25	0
Pre-Aug-22			2,674				2,674
Total		\$1,306,675,553	\$19,965,739	\$1,336,547,642			\$29,874,763
Provision for Adverse Deviation							3% \$990,902
Rounded Final Reserve							\$30,866,000
Pre-CY2023							\$3,000
CY 2023							(\$8,000)
CY 2024							\$75,000
CY 2025							\$1,417,000
CY 2026							\$29,379,000

Exhibit II
HealthTrust
Reserve for Dental Claims as of June 30, 2026

	(A)	(B)	(C)	(D)	(E) = [(B)+(C)]/(D)	(E) = (D)/(A)	(F)	(G) = (D)-(B)
Incurred Month	Member Months	Cumulative Paid as of June 30, 2026	Additional Paid as of July 31, 2026	Estimated Incurred	Completion Factor	Incurred Cost per Member Month	Rolling 3 Month Cost Per Member Month	Reserve (IBNP)
Jun-26	57,678	1,644,770	797,685	2,483,664	0.9834	\$43.06	\$39.60	\$838,894
May-26	57,738	1,917,535	21,881	1,972,591	0.9832	34.16	39.40	55,057
Apr-26	57,858	2,363,579	16,311	2,405,236	0.9895	41.57	40.95	41,657
Mar-26	57,940	2,436,608	6,730	2,460,282	0.9931	42.46	40.58	23,673
Feb-26	58,016	2,234,241	7,331	2,252,653	0.9951	38.83	39.28	18,412
Jan-26	58,021	2,335,538	3,041	2,347,173	0.9963	40.45	38.50	11,635
Dec-25	57,932	2,226,619	1,424	2,234,538	0.9971	38.57	39.50	7,919
Nov-25	57,916	2,106,535	1,673	2,113,057	0.9977	36.48	40.15	6,522
Oct-25	57,891	2,508,624	811	2,514,251	0.9981	43.43	43.89	5,627
Sep-25	57,727	2,335,941	699	2,339,967	0.9986	40.54	49.39	4,026
Aug-25	57,274	2,730,262	0	2,733,358	0.9989	47.72	48.79	3,096
Jul-25	57,349	3,432,928	2,797	3,438,618	0.9992	59.96	44.88	5,690
Jun-25	60,084	2,350,425	114	2,351,960	0.9994	39.14	37.90	1,535
May-25	60,178	2,179,779	0	2,180,846	0.9995	36.24	38.00	1,066
Apr-25	60,175	2,305,119	138	2,306,082	0.9996	38.32	38.22	963
Mar-25	60,234	2,374,652	66	2,375,481	0.9997	39.44	39.46	830
Feb-25	60,308	2,224,554	0	2,224,961	0.9998	36.89	38.24	407
Jan-25	60,336	2,536,453	306	2,536,760	1.0000	42.04	38.05	306
Dec-24	60,561	2,167,986	0	2,167,986	1.0000	35.80	38.44	0
Nov-24	60,604	2,201,826	0	2,201,826	1.0000	36.33	38.95	0
Oct-24	60,522	2,614,811	0	2,614,811	1.0000	43.20	42.71	0
Sep-24	60,339	2,250,996	0	2,250,996	1.0000	37.31	46.62	0
Aug-24	59,843	2,851,671	0	2,851,671	1.0000	47.65	46.24	0
Jul-24	59,829	3,288,846	0	3,288,846	1.0000	54.97	42.62	0
Jun-24	60,114	2,173,120	0	2,173,120	1.0000	36.15	36.34	0
May-24	60,250	2,218,006	0	2,218,006	1.0000	36.81	36.49	0
Apr-24	60,255	2,172,681	0	2,172,681	1.0000	36.06	37.26	0
Mar-24	59,966	2,194,757	0	2,194,757	1.0000	36.60	38.85	0
Feb-24	60,034	2,349,418	0	2,349,418	1.0000	39.13	37.32	0
Jan-24	60,020	2,450,493	0	2,450,493	1.0000	40.83	36.76	0
Dec-23	59,999	1,919,414	0	1,919,414	1.0000	31.99	36.15	0
Nov-23	60,022	2,248,759	0	2,248,759	1.0000	37.47	37.14	0
Oct-23	59,851	2,334,519	0	2,334,519	1.0000	39.01	41.29	0
Sep-23	59,637	2,084,094	0	2,084,094	1.0000	34.95	43.93	0
Aug-23	59,133	2,955,815	0	2,955,815	1.0000	49.99	44.92	0
Jul-23	59,063	2,773,067	0	2,773,067	1.0000	46.95	40.31	0
Jun-23	59,399	2,249,573	0	2,249,573	1.0000	37.87	35.68	0
May-23	59,433	2,147,464	0	2,147,464	1.0000	36.13	35.91	0
Apr-23	59,482	1,965,997	0	1,965,997	1.0000	33.05	35.50	0
Mar-23	59,500	2,293,481	0	2,293,481	1.0000	38.55	37.25	0
Feb-23	59,526	2,077,720	0	2,077,720	1.0000	34.90	35.33	0
Jan-23	59,605	2,283,247	0	2,283,247	1.0000	38.31	35.98	0
Dec-22	59,442	1,948,343	0	1,948,343	1.0000	32.78	34.87	0
Nov-22	59,443	2,189,704	0	2,189,704	1.0000	36.84	35.34	0
Oct-22	59,354	2,077,659	0	2,077,659	1.0000	35.00	39.60	0
Sep-22	59,216	2,023,811	0	2,023,811	1.0000	34.18		0
Aug-22	58,517	2,911,602	0	2,911,602	1.0000	49.76		0
Total		\$109,663,042	\$861,007	\$110,690,357				\$1,027,315
					Provision for Adverse Deviation		1%	\$8,315
					Rounded Final Reserve			\$1,035,600
					Pre-CY2023			\$0
					CY 2023			\$0
					CY 2024			\$0
					CY 2025			\$38,300
					CY 2026			\$997,300